Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Industrial Units	(1.479)	(1.421)	0.058	0.063	Shortfall of Industrial Unit Rental Income, due in the main to Gaz de France decommisioning the Shotton Power Station site. Income shortfalls are partly mitigated by savings in vacant posts at Deeside Enterprise Centre. NNDR costs based on actuals to date. At Period 07 a non-standard inflation allocation for £0.005m for Metered Electricity has partly mitigated the variance.	Keep Unit rental income closely monitored throughout the year
Property Holdings	0.090	0.042	(0.048)	(0.036)	Ty'r Binwydden has budget provision for £21k but is no longer an active site. However, there is the potential for additional expenditure on vacant schools in Connah's Quay which could offset this underspend. NNDR costs based on actuals to date. Dilapidation Costs at Warren Hall.	Review of site budgets necessary in line with asset management programme
Agricultural Estates	(0.158)	(0.161)	(0.003)	(0.021)	The previous Land Agent Vacancy has now been filled on a one year fixed term contract basis.	
Property Asset & Development	0.530	0.485	(0.045)	(0.043)	Net Vacancy Savings	
Car Parks	0.025	0.061	0.036	0.037	Car Park income shortfall at Holywell and Mold partially offset by a reduced maintenance programme	

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Highways Policy and Development Control	0.412	0.407	(0.005)	(0.031)	Recharge of Highways Policy staffing costs to the Rural Development Programme (RDP) At period 07, this is offset by a payment of £0.024m for Line Markings ahead of Civil Parking Enforcement implementation	
Business & Strategy	1.406	1.405	(0.001)	0.053	Additional costs associated with pay protection following the Streetscene Service Review of £0.050m. These have been mitigated at Period 7 by an estimated underspend on running costs at Queensferry Depot due to the move to Alltami of an equivalent value.	
Highways Maintenance	2.136	2.166	0.030	0.030	The figures now include the cost associated with attending flooding events following substantial rainfall in July, August and September.	

Budget Monitoring 2012/13 (Month 7)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Waste Disposal & Waste Collection	9.201	9.429	0.228	0.200	Cost of overtime and agency payments to operatives (pre part 3 agreement) totalling £305k (a reduction of £75k at Period 6) plus additional vehicle requirements as a result of the phased roll out of the full Saturday collection service of £140k. This is partly mitigated by £300k due to the increased recycling levels from the implementation of Managed Weekly Collections which not only reduces landfill and tipping charges but increases the level of recycling income. In addition, the energy generation from Gas at the landfill sites has been affected by problems with the Gas Engines at both landfill sites in producing the energy and is estimated to result in at least a £90k shortfall.	monitored to establish if further savings can be achieved to fully mitigate the costs. Business Case for additional
Fleet Services	(0.026)	(0.052)	(0.026)	(0.066)	Outturn based on actual recharges to date projected to financial year end with these charges also refelected in all Environment client budgets. Additional Fleet Management System costs and overtime payments to the Fleet Operatives has reduced the variance at Period 7.	

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Planning Control	0.367	0.402	0.035	0.047	Planning fee income has again improved against projections due to the receipt of Northern Gateway and Croes Atti related fees.	Partially offset by salary savings within the Planning service
Service Development & Support	0.236	0.218	(0.018)	(0.014)	Part time salary savings	
Management Support & Performance	1.164	1.053	(0.111)	, ,	Vacancy Savings relating to 5 posts (2 x Sc4, Sc6, SO1 & M6) ahead of Service Review implementation. This variance is affected at Period 7 by charging a further five Modern Apprentices from Sept 2012.	Provision will be made within Service budgets for the Modern Apprentice costs in 2013/14.
Public Protection	3.510	3.282	(0.228)	•	Vacancy Savings totalling £250k (3 x EHO 2 x EO 1 x Admin) ahead of the Service Review being implemented, offset by income shortfalls in Pollution Control. At Period 07, salary costs already incurred that were identified as Streetscene related were transferred totalling £0.032m.	
Other variances (aggregate)	15.038	15.015	(0.022)		A number of variances of no more than £0.038m individually.	
Total :	32.452	32.331	(0.121)	(0.116)		